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July 9, 2025

Company: NPR-RIKEN CORPORATION  
Representative: Director, Chairman & CEO  
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### **Notice Regarding the Closure of Michigan Manufacturing Plant of NPR of America, Inc.**

NPR-RIKEN CORPORATION hereby announces that it has resolved, at an extraordinary board of directors meeting held on July 9, 2025, to close the Michigan Manufacturing Plant of our group company, NPR of America, Inc.

#### **1. Reason for Closure**

In our First Medium-Term Management Plan, we aim to create synergies through business integration, exploring and implementing various measures for both sales expansion and cost reduction. As part of these efforts, we have determined that transferring the production functions of the Michigan Manufacturing Plant to other sites will enable us to optimize production. Consequently, we have decided to cease production at and close the plant.

#### **2. Overview of the Michigan Manufacturing Plant**

Location: Grand Haven, Michigan, USA

Start of Operations: 2004

Products: Valve Seat Inserts

Number of Employees: Approximately 70

#### **(Reference) Overview of NPR of America, Inc.**

Head Office: Bardstown, Kentucky, USA

Capital: \$40 USD

Ownership: 100% owned by Nippon Piston Ring Co., Ltd.

#### **3. Schedule (Planned)**

End of Production: November 2025

Complete plant closure: September 2026

Expiration of Plant Lease Agreement: February 2027

#### **4. Future Outlook**

The impact of this closure on the company's consolidated financial results is expected to be minor.