

October 2, 2023 NPR-RIKEN CORPORATION

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## Notice Regarding Establishment of NPR-RIKEN CORPORATION and Consolidated Financial Forecast for FY2023

Today, RIKEN CORPORATION and Nippon Piston Ring Co., Ltd. have established NPR-RIKEN CORPORATION (hereinafter "the company"), -a joint holding company, by means of share transfer. The company is listed on the Tokyo Stock Exchange Prime Market. Also, the company hereby announces the consolidated financial forecast for FY2023 as shown below.

| Outilite | e of the company        |   |  |  |
|----------|-------------------------|---|--|--|
| 1        | Trade name              | NPR-RIKEN CORPORATION   |  |  |
| 2        | Name of representative  | Representative Director, Chairman and CEO Yasunori Maekawa          |  |  |
|          | director                | Representative Director, President and COO Teruo Takahashi          |  |  |
| 3        | Date of Incorporation   | October 2, 2023   |  |  |
| 4        | Address                 | 8-1, Sanbancho, Chiyoda-ku, Tokyo, Japan                            |  |  |
| 5        |                         | Management of group companies such as subsidiaries that manufacture |  |  |
|          | Description of Business | and/or sale of automotive and marine related products and other     |  |  |
|          |                         | products, and business incidental and related thereto               |  |  |
| 6        | Capital                 | 5,000 million yen   |  |  |
| 7        | No. of Issued Shares    | 28,069,394 shares   |  |  |
| 8        | Market Section          | Tokyo Stock Exchange Prime Market (Code:6209)                       |  |  |
| 9        | No. of shares per share | 100 shares  |  |  |
| 9        | unit                    |   |  |  |
| 10       | Fiscal Year End         | March 31  |  |  |
| 11       | Auditor                 | Deloitte Touche Tohmatsu LLC  |  |  |
| 12       | Transfer Agent          | Sumitomo Mitsui Trust Bank, Limited                                 |  |  |
| 13       | Home Page               | https://www.npr-riken.co.jp   |  |  |

1. Outline of the company

2. Management Board

| Title                                      | Name             |
|--|------------------|
| Representative Director, Chairman and CEO  | Yasunori Maekawa |
| Representative Director, President and COO | Teruo Takahashi  |

| Director   | Kaoru Itoh      |
|--|-----------------|
| Director   | Yuji Sakamoto   |
| Director   | Hidehiro Sakaba |
| Director   | Masaaki Fujita  |
| Outside Director   | Eiji Hirano     |
| Outside Director   | Masako Kurosawa |
| Director, Audit and Supervisory Committee Member         | Kouei Watanabe  |
| Director, Audit and Supervisory Committee Member         | Hiroto Koeba    |
| Outside Director, Audit and Supervisory Committee Member | Osamu Honda     |
| Outside Director, Audit and Supervisory Committee Member | Hiroki Kimura   |
| Outside Director, Audit and Supervisory Committee Member | Tatsuya Sakuma  |

3. Consolidated Financial Forecast and dividend

The company's consolidated financial forecast for FY2023 is as below.

| Sales               | Operating Profit  | Ordinary Profit   | Profit attributable to owners of parent |
|---------------------|-------------------|-------------------|---|
| 132,000 Million yen | 6,900 Million yen | 9,000 Million yen | _                                       |

1: Based on the Accounting Standard for Business Combinations, the figures above are the sum of the yearly performance from April 1, 2023 to March 31, 2024 of RIKEN CORPORATION and half-yearly performance from October 1, 2023 to March 31, 2024 of Nippon Piston Ring Co., Ltd.

2: The company will announce the figure of the profit attributable to owners of parent once it is confirmed, as it is currently under scrutiny.

3: Year-on-year figures are not presented as the company has been established on October 2, 2023.

The company will announce its dividend forecast once it is determined.

End.