

August 7, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: NPR-RIKEN CORPORATION
 Listing: Tokyo Stock Exchange
 Securities code: 6209
 URL: <https://www.npr-riken.co.jp/>
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 Scheduled date to commence dividend payments: -
 Preparation of supplementary material on financial results: None
 Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	40,310	1.4	1,572	(51.9)	2,805	(35.7)	3,071	(5.0)
June 30, 2025	39,745	(3.3)	3,269	23.9	4,363	11.4	3,233	31.6

Note: Comprehensive income For the three months ended June 30, 2026: ¥9,357 million [-%]
 For the three months ended June 30, 2025: ¥(669) million [-%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	114.17	113.96
June 30, 2025	120.33	120.09

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
June 30, 2026	245,171	174,413	67.5
March 31, 2026	228,954	169,673	70.0

Reference: Equity
 As of June 30, 2026: ¥165,378 million
 As of March 31, 2026: ¥160,287 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	-	50.00	-	160.00	210.00
Fiscal year ending March 31, 2027	-				
Fiscal year ending March 31, 2027 (Forecast)		80.00		130.00	210.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	162,000	(0.7)	10,000	(22.2)	13,500	(22.2)	9,000	(35.8)	334.64

Note: 1. Revisions to the earnings forecasts most recently announced: None

2. The average number of shares issued during the period (excluding treasury shares) as of March 31, 2026 is used for the average number of shares during the period, which is the basis for calculating "net income per share."

* Notes

- (1) Significant changes in the scope of consolidation during the period: None
- (2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None
- (3) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: Yes
 - (iii) Changes in accounting estimates: Yes
 - (iv) Restatement: None

Note: The depreciation method has been changed since the first quarter of the current fiscal year, and this applies to cases where it is difficult to distinguish a change in accounting policy from a change in accounting estimates. For details, please refer to Appendix P.8 "2. Quarterly Consolidated Financial Statements and Key Notes (3) Notes on Quarterly Consolidated Financial Statements (Changes in Accounting Policies That Are Difficult to Distinguish from Changes in Accounting Estimates)"

(4) Number of issued shares (common shares)

- (i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	28,247,910 shares
As of March 31, 2026	28,247,910 shares

- (ii) Number of treasury shares at the end of the period

As of June 30, 2026	1,329,459 shares
As of March 31, 2026	1,344,635 shares

- (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	26,904,889 shares
Three months ended June 30, 2025	26,868,824 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

- The forward-looking statements, including forecasts of financial results, contained in these materials are based on information available to the Company and on certain assumptions deemed to be reasonable. Actual financial results may differ from the results anticipated in the statements due to various factors.

(Other special notes)

The Company plans to disclose its quarterly financial results with the review report attached on August 10, 2026, following the completion of the review by Deloitte Touche Tohmatsu LLC.

Quarterly consolidated balance sheet

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	29,105	40,798
Notes and accounts receivable - trade, and contract assets	36,874	37,659
Merchandise and finished goods	24,211	25,851
Work in process	7,143	5,972
Raw materials and supplies	7,484	7,420
Other	4,306	4,732
Allowance for doubtful accounts	(2)	(10)
Total current assets	109,124	122,423
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	16,357	16,380
Machinery, equipment and vehicles, net	17,458	17,291
Land	8,926	8,934
Construction in progress	2,803	3,027
Other, net	3,538	3,526
Total property, plant and equipment	49,084	49,160
Intangible assets		
Leased assets	438	347
Goodwill	2,296	2,232
Customer-related intangible assets	1,556	1,526
Technology-related intangible assets	1,780	1,746
Other	2,158	2,380
Total intangible assets	8,230	8,232
Investments and other assets		
Investment securities	45,764	47,413
Deferred tax assets	1,759	2,629
Retirement benefit asset	13,345	13,503
Other	1,708	1,851
Allowance for doubtful accounts	(62)	(42)
Total investments and other assets	62,515	65,353
Total non-current assets	119,830	122,747
Total assets	228,954	245,171

	As of March 31, 2026	As of June 30, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	10,455	11,349
Electronically recorded obligations - operating	4,236	3,253
Short-term borrowings	762	12,907
Current portion of long-term borrowings	6,705	6,585
Income taxes payable	2,405	1,124
Provision for bonuses	2,934	2,129
Other	9,717	10,968
Total current liabilities	37,215	48,318
Non-current liabilities		
Long-term borrowings	6,600	6,300
Retirement benefit liability	3,434	3,536
Provision for product warranties	255	255
Provision for retirement benefits for directors (and other officers)	204	197
Deferred tax liabilities	8,382	9,178
Other	3,188	2,972
Total non-current liabilities	22,065	22,439
Total liabilities	59,281	70,758
Net assets		
Shareholders' equity		
Share capital	5,212	5,212
Capital surplus	25,480	25,480
Retained earnings	105,860	104,609
Treasury shares	(3,768)	(3,724)
Total shareholders' equity	132,785	131,577
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	8,845	10,817
Deferred gains or losses on hedges	(16)	(7)
Foreign currency translation adjustment	12,230	16,708
Revaluation reserve for land	3	3
Remeasurements of defined benefit plans	6,439	6,278
Total accumulated other comprehensive income	27,502	33,800
Share acquisition rights	92	66
Non-controlling interests	9,293	8,968
Total net assets	169,673	174,413
Total liabilities and net assets	228,954	245,171

Quarterly consolidated statement of income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	39,745	40,310
Cost of sales	29,379	29,815
Gross profit	10,366	10,494
Selling, general and administrative expenses	7,097	8,922
Operating profit	3,269	1,572
Non-operating income		
Interest and dividend income	506	645
Foreign exchange gains	62	5
Share of profit of entities accounted for using equity method	536	525
Other	135	189
Total non-operating income	1,241	1,366
Non-operating expenses		
Interest expenses	41	86
Other	105	46
Total non-operating expenses	146	133
Ordinary profit	4,363	2,805
Extraordinary income		
Gain on sale of non-current assets	1	1
Gain on sale of investment securities	-	583
Total extraordinary income	1	584
Extraordinary losses		
Loss on retirement of non-current assets	22	8
Impairment losses	100	10
Business restructuring expenses	-	35
Total extraordinary losses	122	54
Profit before income taxes	4,242	3,335
Income taxes - current	804	1,262
Income taxes - deferred	140	(986)
Total income taxes	944	276
Profit	3,297	3,058
Profit (loss) attributable to non-controlling interests	64	(12)
Profit attributable to owners of parent	3,233	3,071

Quarterly consolidated statement of comprehensive income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Profit	3,297	3,058
Other comprehensive income		
Valuation difference on available-for-sale securities	107	1,767
Deferred gains or losses on hedges	(14)	9
Foreign currency translation adjustment	(3,200)	5,357
Remeasurements of defined benefit plans, net of tax	(188)	(160)
Share of other comprehensive income of entities accounted for using equity method	(671)	(675)
Total other comprehensive income	(3,967)	6,298
Comprehensive income	(669)	9,357
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	(430)	9,294
Comprehensive income attributable to non-controlling interests	(239)	62

(Notes on segment information, etc.)

Segment Information

I. The three months of the previous fiscal year (April 1, 2025 to June 30, 2025)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments				Other (Note) 1	Total	Adjustment Amount (Note) 2	Quarterly Consolidated Statements of Income (Note)3
	Piston Ring Business	Precision Components and Casting Components Business	Piping Components Business	Semiconductor and Electronics Related Business				
Sales								
Revenues from external customers	16,114	14,595	4,420	2,892	1,723	39,745	-	39,745
Transactions with other segments	25	6	-	0	640	672	(672)	-
Total	16,139	14,601	4,420	2,892	2,363	40,418	(672)	39,745
Segment Profit	1,677	1,020	323	278	104	3,405	(135)	3,269

Note: 1. The "Other" category is a business segment that is not included in the reporting segments and includes products, etc.

2. Adjustments to segment profit are due to the elimination of inter-segment transactions, etc.

3. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

2. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

In the Precision Components and Casting Components Business, we recorded an impairment loss on the automotive product manufacturing facilities of NPR-RIKEN CASTEC CORPORATION and NPR-RIKEN PRECISION CORPORATION due to a decline in profitability due to changes in the business environment.

The amount of the impairment loss recorded was 100 million yen in the three months of the current fiscal year.

II. The three months of the current fiscal year (April 1, 2026 to June 30, 2026)

1. Information on sales and the amount of profit or loss for each reported segment

(Millions of yen)

	Reportable segments				Other (Note) 1	Total	Adjustment Amount (Note) 2	Quarterly Consolidated Statements of Income (Note)3
	Piston Ring Business	Precision Components and Casting Components Business	Piping Components Business	Semiconductor and Electronics Related Business				
Sales								
Revenues from external customers	13,975	15,472	4,168	3,908	2,786	40,310	-	40,310
Transactions with other segments	44	47	-	2	367	461	(461)	-
Total	14,020	15,519	4,168	3,910	3,153	40,771	(461)	40,310
Segment Profit	1,213	291	2	380	(326)	1,561	10	1,572

Note: 1. The "Other" category is a business segment that is not included in the reporting segments and includes products, etc.

2. Adjustments to segment profit are due to the elimination of inter-segment transactions, etc.

3. Segment profit is adjusted to operating income in the quarterly consolidated statements of income.

2. Changes to Reporting Segments, etc.

(Change of Reporting Segment)

The classification of reporting segments has been changed in accordance with the comprehensive reorganization of the Group that began in the three months of the current fiscal year. In light of the expansion of the business scale and the enhancement of management resources through the business integration, we have eliminated the conventional vertical business lines of the former Riken and NPR, and introduced a business unit system based on strategic business units.

Under the new structure, the Group's business will be divided into six business divisions: Piston Rings, Marine & Industrial Applications, Precision Machinery Components, Casting Components, Piping Equipment, and Semiconductor & Electronics.

As a result, the composition of the reporting segments is as follows. The segment information for the three months of the previous fiscal year is based on the classification of the reporting segment after the change.

Piston Ring Business	"Piston Ring Business Unit" and "Marine & Industrial Components Business Unit"
Precision Components and Casting Components Business	"Precision Components Business Unit" and "Casting Components Business Unit"
Piping Components Business	"Piping Components Business Unit"
Semiconductor and Electronics Related Business	"Semiconductor & Electronics Related Business Unit"

(Change in Depreciation Method of Property, Plant and Equipment)

In the past, the depreciation method of property, plant and equipment of some domestic subsidiaries was mainly based on the declining-balance method (excluding buildings acquired on or after April 1, 1998 (excluding building ancillary equipment) and building ancillary equipment and structures acquired on or after April 1, 2016), but from the current fiscal year, the straight-line method was changed for all property, plant and equipment.

As a result of this change in the depreciation method, segment profit for the three months of the current fiscal year increased by 35 million yen in the Piston Rings Business, 9 million yen in the Precision Components and Casting Components Business, 4 million yen in the Semiconductor and Electronics Related Business, and 1 million yen in the Other Business.

3. Information on impairment losses or goodwill on fixed assets by reporting segment

(Significant impairment loss on fixed assets)

In the Precision Components and Casting Components Business, we recorded an impairment loss on the automotive product manufacturing facilities of NPR-RIKEN CASTEC CORPORATION due to a decline in profitability due to changes in the business environment.

The amount of the impairment loss recorded was 10 million yen in the three months of the current fiscal year.